



**Board of Trustees  
Meeting Minutes  
Date: October 22, 2025**

On the above date, the regular meeting of the Texana Center Board of Trustees was held at 2330 Graeber Road in Rosenberg, Texas.

**Board Members Present:**

Dr. Dennis W. Young, Board Chair  
John Robson, Vice-Chair  
Linda Harnist, Secretary  
Sarah Hudgins  
Justin Beckendorff  
Dr. Asim Shah  
Dr. Toi Harris  
Leroy Cerny  
Vince Bryant  
Sheriff Rick DeLeon (Ex Officio Member)

**Members absent:**

Sgt. Chris Morgan (Ex Officio Member)

**Staff Present:**

Shena Ureste, Chief Executive Officer  
Amanda Darr, Chief Financial Officer  
Dot Preisler, Director, Human Resources  
Sheri Talbot, Director, IDD Authority and Admissions  
Kate Johnson-Patagoc, Director, IDD Specialized Services  
Kara Janecek, Director, Behavioral Healthcare Services

**Staff Absent:**

None

**Guests:**

James Patterson

**CALL TO ORDER, INVOCATION, DETERMINATION OF QUORUM AND RECOGNITION OF GUESTS**

Dr. Dennis W. Young, Board Chair, called the meeting to order at 9:00 A.M. Dennis asked John Robson to give the invocation. Dennis confirmed there was a quorum for the meeting.

**I. PUBLIC COMMENT:**



James Patterson, representing himself thanked the Board for their service and informed the Board that he understood that that Texana Center had to get out of the IDD Provider Services business but that the “IDD Building/Learning Center” not being used for the IDD community is a disgrace. James asked the Board to reconsider the county’s offer to Texana to take over the IDD Building for five years. James stated the county is still open to taking over the building and finding a provider to manage the Learning Center.

#### APPROVAL OF MINUTES

Dennis presented the minutes from July 23, 2025, and requested a motion. Linda Harnist moved to accept the minutes as presented. Vince Bryant seconded the motion. Dennis asked if there were any questions or discussion. With none being noted, Dennis called for a vote and the motion carried.

#### II. THE BOARD WILL CONSIDER AND TAKE ACTION ON THE FOLLOWING ITEMS:

##### 1. Review and Consider Approval of the PNAC Report

Sheri Talbot reviewed the activities of the PNAC for the September 17, 2025, meeting which included a review of the FY26 Budget challenges and opportunities. She briefly reviewed the written report and noted the PNAC had one recommendation for consideration by the Board. This recommendation was for the trustees and leadership to consider meeting with the Austin County Sheriff’s Office to discuss the Texana Center Crisis intake process for officers to follow when seeking a transitional setting for persons in crisis.

Dennis requested a motion. Asim Shah moved to accept the PNAC report and recommendation and was seconded by Linda Harnist.

Dennis called for discussion. Shena explained that both she and Leroy had tried to get the Sheriff to meet regarding our crisis intervention services and the Sheriff would not meet. Justin Beckendorff stated that he knew the Sheriff and would reach out to him.

Dennis called for a vote and the motion carried.

##### 2. Review and Consider Approval of the FY 2026 Operating Budget

Amanda Darr presented the budget and walked through the budget document. She noted the budget represents a 22% decrease in revenue from \$73.9 million in FY 2025 to \$57.7 million in FY 2026 due to the strategic decision to voluntarily terminate two financially unsustainable Medicaid waiver programs.



The projected surplus of \$407,581 comes from Mental Health services while both the IDD Authority and IDD Specialized Services operate with balanced budgets.

Amanda explained the adjustments made after closing the waiver programs ensuring that IDD general revenue funds were allocated to ensure their service requirements and performance targets were met.

County funding was reallocated based on the local matching funds requirements in the performance contracts which were previously allocated entirely to cover the losses in IDD Provider Services.

Indirect Administrative Costs were increased from 10% to 13% to cover the indirect support for the divisions. This percentage of indirect costs is included as an expense in each division budget.

Vacant building costs for offices once occupied by IDD Provider Services were now absorbed by the other divisions. These costs include insurance, debt payments, utilities, etc.

We continue to monitor programs for long-term sustainability. These three programs are: Early Childhood Intervention (ECI), Behavior Treatment and Training Center (BTTC) and Texana Café in Fulshear. Amanda explained that the legislature appropriated \$690,193 new funds for FY26 which is a 36% increase. Although this will cover current costs, additional funding is needed to ensure therapeutic amounts of services are able to be provided. This requires additional licensed staff. Kate has written a grant to the George Foundation requesting additional funds for this. The BTTC ended FY25 with a loss of \$358,184. Although, the contract requires a reconciliation to cover costs, this has not been realized, and senior staff continue to work with HHSC to receive payments that cover these costs or will be recommending to the Board that this program is also discontinued. Shena explained that recently the reconciliation payment for FY23 was received. The loss for FY23 was \$480,000 and the additional reconciliation amount received was \$21,000, which does not cover the loss. Kate explained that we did not understand the state's math. The last program at risk is the Texana Café in Fulshear. The program is currently being supplemented with interest income and donations in the amount of \$405,943. Without this supplementation, the Café would have ended FY25 with a deficit of \$447,892.



Amanda lastly discussed the improved financial health of Texana Center because of the strategic decisions made by the board. We now have 142 days of cash reserves without any new revenue. This metric shows our strengthened financial position as measured by this metric.

It was noted that the mental health surplus funds will be used to complete the new Rosenberg Clinic project with move in beginning the last week of October.

Dennis requested a motion to approve. Toi Harris moved to approve. Asim Shah seconded the motion and the motion passed.

3. Review and Consider Approval of the Sale of Group Home Located at 514 Dovecoft Lane, Rosenberg

Shena explained that this home had been pulled out of the sale of the thirteen homes to Scioto as there was not a lease on the home by a provider which was a requirement of the purchase agreement. Accordingly, Shena felt the Board needed to understand what happened and approve the sale of this single home separately.

Dennis called for a motion. John Robson moved to approve the sale of the home and Asim Shah seconded the motion.

Dennis asked if there were any questions or discussion. With none noted, he called for the vote. The motion carried.

4. Review and Consider Approval of Resolution of Appreciation to Retiring Board Chair Sue Fagan

Dennis presented the Resolution of Appreciation for the Retiring Board Chair and called for a motion.

Asim Shah moved to approve the resolution. John Robson seconded the motion and the motion carried.

5. Review and Consider Approval of Organizational Chart

Shena presented the organizational chart and stated the Board by-laws required this to be approved annually. She noted the significant changes including removal of IDD Provider Services and the addition of the CCBHC Advisory Committee.



Dennis requested a motion. Leroy moved to approve the organizational chart. Asim seconded the motion and the motion carried.

Asim asked for a list of the PNAC members and CCBHC Advisory members with contact information.

### III. THE BOARD WILL CONSIDER THE FOLLOWING ITEMS WITH NO ACTION REQUIRED:

#### 1. Review of the Fourth Quarter FY 2025 Financial Report

Amanda provided the FY25 Financial Report stating that we ended the year with a \$5 million surplus reflecting the transition from Medicaid Waiver programs and the successful divestiture of properties, positioning the Center for future growth and financial flexibility.

Amanda spoke about the group home sales and the process with a few issues noted. Three of the homes in Fort Bend were purchased with Community Block Grant Funds through a Neighborhood Stabilization Program which required a deferred principal payment to be paid back to Fort Bend County. The total repaid was \$402,413.

In addition, two homes in Needville were given to Texana Center through legislative action. The legislation states that if the homes are not used for public purposes for 180 consecutive days, ownership reverts to the state. Scioto purchased these homes understanding this and accepted this.

The El Campo Learning Center is on the market with a cash offer for \$350,000 with closing expected by the end of October.

Regarding workforce, of the 185 staff affected, 113 (61%) received stay payments totaling \$226,000 and stayed until no longer needed. Around 70 staff were hired by one of the private providers, Caregiver, with Caregiver paying the same rate of \$15/hour that we were paying. Two staff involved with billing will remain through the end of October as reimbursement winds down.

The Center began the fiscal year in September 2024 with 816 employees and concluded in August 2025 with 592 employees.

The proceeds from property sales will be added to the fund balance, providing strategic flexibility for future initiatives.



Amanda stated that the transition, although difficult, positions the Center to focus resources on our core mission and ensures we maintain the financial stability necessary to serve our community effectively in the years ahead.

Sarah spoke about the human side of the transition and stated that things were good. She shared information about the positive adjustment of the Learning Center and the group home to Abilities Plus by working with the Arc of Wharton. Abilities Plus was their provider of choice. Abilities Plus also hired Texana staff.

Dennis reminded us that we need to celebrate the positive considering the difficult decision and be excited about what is going on.

## 2. Update on the Transition of IDD Medicaid Waiver Services

Sheri Talbot provided an update regarding the transition noting that as of this day, October 22, 354 of 358 had chosen a provider and been transferred. Four clients are pending Medicaid renewal and although they are with a new provider, the paperwork transfer process is not complete until Medicaid is reinstated.

Sheri spoke about the excellent job Texana did in offering “choice” for all clients. She noted that two other centers had contacted her about our process as they are going to make the same decision and were encouraged by the process that we followed.

## 3. Discussion of Facilities Considerations

Dennis turned this discussion item over to John Robson. John Robson stated he has received phone calls regarding the Day Center (ISS Facility) and requested that the Board talk about it. John went on to say he had seen many texts with inappropriate comments about the Board and Shena concerning the Day Program (ISS Facility). He wanted to make sure that the Board considered all options for the Day Program (ISS Facility.) Shena referenced the document in the Board packet and stated that no decision had been made regarding the ISS Facility. It was discussed that evaluations and analysis needed to be completed to determine if the 4910 Airport Campus buildings are worth fixing as they are 50-year-old buildings and not up to code. There are also HVAC issues with the 4706 campus that need to be resolved. We also need to receive market valuations of the property and consider a bond payoff analysis (\$3,995,000 principal + accrued interest. There are also IT infrastructure relocation costs or



other options (cloud services) that must be considered. There was discussion about leasing to a private provider until such time as decisions were made regarding the buildings. Shena stated that no offers to lease the building have been received.

The Senior Leadership Team will perform the analysis and bring the information back to the Board when completed.

4. Review of Recent Audits – Children’s Autism Program

Kate noted the Children’s Autism Program with HHSC was audited and received no deficiencies.

5. Board Training – SB26 Dashboards

Shena educated the Board regarding the SB26 Dashboard, which is now available on the HHSC website and will be updated twice a year. She highlighted a couple of the measures and asked that the Board be aware of these measures.

Reviewing these measures is important for the Board due to potential for public scrutiny, strategic alignment and advocacy and funding. Shena and Amanda encouraged the Board to review the data.

IV. ANNOUNCEMENTS

Dennis reminded the Board that the Board by-laws state that at least 50% of Board meetings must be attended by every board member to remain in good standing. Otherwise, the Board Chair is to notify the sponsoring county.

V. ADJOURN

Dennis requested a motion to adjourn the meeting. Asim Shah moved to adjourn the meeting. Leroy Cerny seconded the motion and the motion carried.

The Texana Center Board of Trustees meeting ended at 11:22 am.

VI. NEXT BOARD OF TRUSTEES MEETING

The next Board of Trustees meeting will take place on January 28, 2026, at 9:00 am at 2330 Graeber Road, Rosenberg, Texas 77471.